

DIRECTOR OF CENTRAL INTELLIGENCE

Science and Technology Advisory Panel

10 DEC 1981

Rear Admiral Robert W. Schmitt, USN
Director of Intelligence and Space Policy
Room 3D239
Pentagon
Washington, D.C. 20301

Dear Admiral Schmitt:

I have attached copies of individual presentations on the "Soviet Reconnaissance Regime of the 1990s" which were presented to the Director's S&T Advisory Panel on 30 November 1981. The "missing" briefings (both from FTD--Air Regime/Space Regime) will be forwarded under separate cover as we receive them. Having worked with the STAP regime effort since its inception, I have a few unsolicited and completely informal comments which may or may not assist in your "blue" evaluation:

- a. A single outline should have been developed and each of the regime briefers (Air, Ground, Naval, Space) should have addressed his substantive area using the same approach/framework.
- b. Each regime briefer should have cross checked his material with his fellow regime briefers to eliminate obvious contradictions, while still allowing for legitimate differences in Community opinion.
- c. [redacted] Chairman of the DCI's Weapons and Space Systems Intelligence Committee, will solve points (A) and (B) when he consolidates the individual briefings into a single presentation. However, his work could have been simplified had the regime briefers been told more specifically what was expected of them at the beginning.

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Although my observations are not profound, I am convinced that more specific guidance (i.e., outline/framework) prior to

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each briefer charging off to prepare a presentation based on his own interpretation of the questions, would have saved a great amount of time and effort, and would have resulted in a more concise and coordinated product.

I apologize for getting this information to you as late as I have, but hope that my "lessons learned" comments are useful. If I can be of any further assistance, please contact me at [redacted]

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Most sincerely and
Very respectfully,

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[redacted]
Lieutenant Commander U.S. Navy

Attachments:
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